

1 PETER S. HOLMES (WSBA #15787)
2 Seattle City Attorney

The Honorable Stanley A. Bastian

3 By: Ghazal Sharifi (WSBA #47750)
4 Assistant City Attorney
5 Seattle City Attorney's Office
6 701 Fifth Avenue, Suite 2050
7 Seattle, WA 98104-7095
Phone: 206-684-8217
ghazal.sharifi@seattle.gov

7 *Attorneys for Amicus Curiae City of
Seattle*

9 **UNITED STATES DISTRICT COURT
10 EASTERN DISTRICT OF WASHINGTON
AT YAKIMA**

12 STATE OF WASHINGTON, et al.,

No. 1:20-cv-03127-SAB

13 Plaintiffs,

14 v.

15 DONALD J. TRUMP, *in his official capacity*
16 *as President of the United States, et al.,*

[PROPOSED] AMICI CURIAE
BRIEF OF THE COUNTY OF
SANTA CLARA, THE CITY OF
COLUMBUS, AND THIRTY-
EIGHT LOCAL AND TRIBAL
GOVERNMENTS

17 Defendants.

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STATEMENT OF INTEREST

Amici, led by the County of Santa Clara and the City of Columbus,¹ are local and tribal governments from across the country—representing communities large and small, rural and urban. *Amici* rely on the United States Postal Service (“USPS” or “Postal Service”) as the operational backbone of many essential government functions. Through the mail, *amici* administer elections, issue notices of violations of local ordinances, send pension checks, deliver medication, and provide diagnostic medical testing results—many of which are time-sensitive, time-bound, or otherwise require immediate attention.

10 *Amici's dependence on reliable Postal Service mail delivery has taken on even*
11 *greater significance over the past six months due to the outbreak of the COVID-19*
12 *pandemic across the United States.² With many government offices closed, in-person*
13 *staffing significantly reduced, and residents encouraged to limit in-person contacts*
14 *with people outside of their households, much of the business of government is*
15 *conducted online, over the phone, and increasingly, through the mail. For some*
16 *segments of the population, whether because of lack of familiarity with or access to*
17 *the internet, the mail is the easiest way to apply for benefits, pay tickets and utility*

¹ *Amici* declare that: (i) none of the parties nor their counsel prepared this brief in whole or in part; (ii) no party or party's counsel contributed money that was intended to fund the preparation or submission of the brief; and (iii) no person or entity contributed money that was intended to fund the preparation or submission of the brief. Fed. R. App. P. 29(a)(4)(E).

² As of September 10, 2020, more than 6.3 million people have contracted COVID-19 and over 190,000 COVID-19-related deaths have been reported in the United States. U.S. Ctrs. for Disease Control & Prevention, *CDC COVID Data Tracker: Trends in Number of COVID-19 Cases in the US Reported to CDC, by State/Territory*, <https://perma.cc/3ANU-MY28>.

1 bills, or obtain additional services from their local or tribal government. The COVID-
 2 19-induced public health and economic crises have increased residents' reliance on
 3 their local and tribal governments, including for the receipt of rental assistance and
 4 health care.

5 *Amici* also rely on the Postal Service to administer and facilitate federal, state,
 6 and local elections. Some *amici* run elections operations directly, setting up polling
 7 locations and counting mail-in or absentee ballots. Others facilitate local elections,
 8 protect public safety at polling locations, and engage their communities through
 9 registration drives, voter outreach, and other efforts to ensure that residents fulfill their
 10 civic duty to vote. All *amici* are more dependent on the efficient and reliable delivery
 11 of election-related mail this year due to public health concerns. Public health experts
 12 warn of a new surge of COVID-19 in the fall and winter, which may be aggravated by
 13 a severe flu season.³ To mitigate the health risks associated with interactions outside
 14 of the home such as voting in person, some *amici* are mailing ballots to all eligible
 15 voters, while others are encouraging voters—especially those with health risks or who
 16 are living with vulnerable family members—to use mail-in options to cast their
 17 ballots. All *amici* have a vested interest in ensuring that elections are run effectively
 18 and fairly, protecting the fundamental rights of their constituents, and fulfilling their
 19 statutory obligations to run and support elections while complying with public health
 20 orders and recommendations.

21 But now, a series of changes enacted by the recently appointed Postmaster
 22 General Louis DeJoy has undermined *amici*'s ability to use the mail. By slowing mail
 23 delivery and reducing the availability of mail services in certain areas, these changes
 24 hamper *amici*'s ability to execute their core governmental functions at a time when

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 26
 27 ³ Jan Hoffman, *Fearing a 'Twindemic,' Health Experts Push Urgently for Flu Shots*,
 28 N.Y. Times, (Aug. 16, 2020), <https://perma.cc/ZUY3-V4TL>.

1 communities need services more than ever. *Amici* submit this brief to highlight the
2 urgent harms that *amici* face.

3 **SUMMARY OF ARGUMENT**

4 For *amici*—a broad group of local and tribal governments—reliable and
5 efficient mail services are essential to the administration of core local government
6 functions. That reliance is even more acute today because of the COVID-19
7 pandemic.

8 The changes to Postal Service policies will irreparably harm *amici*’s ability to
9 administer and facilitate the November General Election. *Amici* rely on the Postal
10 Service at nearly every point in the election administration process—to maintain voter
11 rolls, register voters, conduct voter outreach and education, provide ballots, and
12 receive completed ballots. The uncertainty and delays caused by the USPS policy
13 changes now jeopardize these critical functions. The changes have undermined public
14 confidence in voting by mail at a time when public health risks weigh strongly against
15 unnecessary interactions outside of the home such as voting in person. The changes
16 also have increased the administrative burdens on *amici* to rapidly set up additional
17 ways for voters to exercise their constitutional right to vote.

18 Further, the changes interfere with *amici*’s other essential government functions
19 such as collecting fees and taxes, sending pension payments, and enforcing local
20 ordinances. *Amici* also depend on reliable Postal Service mail to provide critical health
21 care services such as prescription refills, contact tracing, sexually-transmitted
22 infection testing, and opioid overdose prevention. Without these services, patients are
23 at risk for complications that could lead to emergency room visits and hospitalizations
24 at a time when individuals are encouraged to stay home. In many instances, a delay of
25 even a day can lead to irreparable harm—for *amici*, in fulfilling statutory obligations
26 and ensuring efficient service delivery, and for their constituents, an elderly voter’s
27 ballot may not be counted, a retiree may not be able to pay rent, or a patient may not

1 receive life-saving medication. For these reasons, *amici* urge this Court to grant
 2 Plaintiffs' motion seeking preliminary relief.

3 **ARGUMENT**

4 **I. USPS CHANGES HARM AMICI'S ABILITY TO ADMINISTER AND
 5 FACILITATE THE NOVEMBER 3, 2020 PRESIDENTIAL GENERAL
 ELECTION.**

6 *Amici* and their voting constituents rely on the Postal Service to conduct free
 7 and fair elections. Especially for the *amici* that are responsible for election
 8 administration, their reliance became even more pronounced in recent months as they
 9 planned for greater voting by mail in response to public health concerns surrounding
 10 in-person contact during the pandemic.⁴ However, those plans were thrown into
 11 question starting in early July 2020, when newly appointed Postmaster General Louis
 12 DeJoy instituted significant changes to USPS policies and operations. These changes
 13 included restricting operating hours and extra delivery trips, delaying mail processing
 14 and sorting, and no longer treating election mail as First Class mail no matter its
 15 classification.⁵ The resulting degradation of USPS operations and mail delivery speed
 16 (1) impedes *amici*'s ability to reliably send and receive critical election materials to
 17 voters and (2) creates significant administrative and operational burdens for *amici*,

18
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 20 ⁴ The Postal Service also anticipates increased vote by mail in the General Election.

21 *See, e.g.*, U.S. Postal Serv., 2020 *Official Election Mail*, <https://perma.cc/6DXC-UZ96>
 22 (noting its creation of an official mail kit “in preparation for increasing Official
 23 Election Mail volume during the 2020 election season”).

24 ⁵ On August 18, 2020, Postmaster DeJoy issued a statement “suspending” some of the
 25 changes, at least temporarily, but his statement did not reverse the confusion and
 26 harms already caused to USPS operations and *amici*. *See, e.g.*, Jacob Bogage,
 27 ‘*Everyone’s Clueless*’: *Cost-Cutting Uncertainty Mires Postal Service In More*
 28 *Delays*, Wash. Post (Aug. 29, 2020), <https://perma.cc/8FMC-XDHQ>.

1 which must now augment their non-mail voting options and related messaging less
 2 than two months before the General Election.

3 **A. USPS Changes Impede *Amici*'s Ability to Reliably Send and Receive
 4 Critical Election Materials to Voters.**

5 The changes to Postal Service operations and policies hinder *amici*'s ability to
 6 disseminate and receive core election information and materials, as required by federal
 7 and state law. Specifically, the USPS changes impede *amici*'s ability to: (1) send and
 8 receive requests for vote-by-mail, absentee, replacement, emergency, military, and
 9 overseas ballots; (2) regularly update and maintain voter registration rolls; (3) conduct
 10 voter outreach and education, including distribution of voter information guides; and
 11 (4) enable voters to timely address vote-by-mail ballot deficiencies.

12 These concerns about mail efficiency and reliability are not mere speculation.
 13 On August 6, 2020, for example, a candidate for office in Santa Clara County
 14 contacted the County's Registrar of Voters to update the candidate's statement of
 15 qualifications and inform the County that the candidate would send the requisite
 16 payment using USPS overnight guaranteed delivery. Six days later, the Postal Service
 17 sent the candidate a notice indicating it was unable to locate delivery information for
 18 the envelope carrying the check, which the County had not received. Not until August
 19 14, 2020, long after the filing deadline, did the Postal Service locate and deliver the
 20 envelope. Had the candidate not acted swiftly to find an alternate payment method,
 21 due to the Postal Service delays, the candidate likely would have been unable to have
 22 the statement included in the county voter information guide.

23 The Postal Service has acknowledged this new reality. In letters to forty-six
 24 states and the District of Columbia, the Postal Service stated that its newly instituted
 25 operational delays will slow election-related mail, even indicating that some ballots
 26 requested close to state deadlines are unlikely to arrive in time to be counted.⁶ As
 27

28

⁶ See Letter from Thomas J. Marshall, Gen. Couns., U.S. Postal Serv., to U.S. States

1 detailed below, similar delays now imperil *amici*'s election administration and
 2 facilitation plans a mere two months before the General Election.

3 **1. USPS Changes Impede Delivery and Receipt of Vote-By-Mail,**
 4 **Absentee, Replacement, Emergency, Military, and Overseas Ballots.**

5 The mail is a critical way by which voters receive and return their ballots.
 6 Whether a voter is using a vote-by-mail, absentee, replacement, or emergency ballot,
 7 or is a military or overseas voter, many citizens rely upon the mail to exercise their
 8 fundamental right to vote. More than a quarter of the 120 million Americans who cast
 9 ballots in the 2018 General Election did so by mail, and Postal Service mail was the
 10 most common method of ballot return.⁷ In Santa Clara County more than 950,000
 11 voters received ballots in the mail in the March primary—and 87% of those who voted
 12 used mail-in ballots to cast their votes. In Chicago, Illinois, vote-by-mail is on the rise,
 13 jumping from around 4% of ballots cast in the 2000-2012 presidential elections to
 14 more than 20% in the March 2020 primary, with further increases expected in the
 15 2020 General Election. In surrounding suburban Cook County, Illinois, the County
 16 Clerk's Office already has received more than 176,800 vote-by-mail applications for
 17 the upcoming General Election—more than double the total number of mail ballots
 18 cast in the 2016 General Election. Harris County, Texas, experienced a more than
 19 550% increase in vote-by-mail use between the 2016 and 2020 presidential primary
 20 run-offs and expects even larger numbers in the November General Election due, in
 21 part, to plans to mail ballot applications to all 2.4 million registered voters.⁸ And in
 22

23 (July 29, 2020), <https://perma.cc/E34C-7YXG>.

24 ⁷ U.S. Election Assistance Comm'n, *Election Administration and Voting Survey: 2018*
 25 *Comprehensive Report*, at i, 98 (2018), <https://perma.cc/8UGH-98UJ>. Ballots may
 26 also be returned at polling locations and ballot drop boxes, depending on local and
 27 state regulations and policies.

28 ⁸ Press Release, Harris County Clerk, *Harris County Clerk Chris Hollins Requests*

1 Los Angeles County, all registered voters will receive vote-by-mail ballots, meaning
 2 that approximately 5.5 million votes could be cast by mail.

3 The efficient delivery of these ballots is critical for voters to receive, complete,
 4 and mail their ballots back to *amici* in time for their votes to be counted—as the Postal
 5 Service itself acknowledged.⁹ This is particularly true in the vast majority of states
 6 where ballots, postmarked on or before Election Day, must also be received by
 7 Election Day or shortly thereafter.¹⁰ It is also disproportionately true for elderly
 8 voters, who are more likely to vote by mail, particularly given their increased
 9 vulnerability to COVID-19. For example, in the March 2020 primary, 93.5% of Santa
 10 Clara County voters who were 65 and older used mail-in ballots, compared to around
 11 70-80% of younger voters.

12 Mail delays are especially harmful to the emergency ballot delivery program in
 13 Santa Clara County and similar programs administered by other *amici*. The program is
 14 used by facilities that house voters who are hospitalized, incarcerated, or disabled and
 15

16 *Governor Abbott to Extend Deadline to Receive Mailed Ballots After Election Day*
 17 (Aug. 20, 2020), <https://perma.cc/Y58Z-MEW9>; Alexa Ura, *Texas' Most Populous*
 18 *County Sending Mail-in Ballot Applications to Millions of Registered Voters*, Tex.
 19 Trib. (Aug. 25, 2020), <https://perma.cc/8NSK-LZBX>. Whether all 2.4 million
 20 applications for ballots ultimately will be sent to Harris County voters is being
 21 contested by the Texas Secretary of State. Alexa Ura, *Texas Tells Harris County to*
 22 *Halt Plan to Send all Voters Applications for Mail-in Ballots*, Tex. Trib. (Aug. 28,
 23 2020), <https://perma.cc/HH8U-THUD>.

24 ⁹ See Erin Cox et al., *Postal Service Warns 46 States Their Voters Could Be*
 25 *Disenfranchised by Delayed Mail-In Ballots*, Wash. Post (Aug. 14, 2020),
 26 <https://perma.cc/5CAW-YWR4>.

27 ¹⁰ See Nat'l Conf. of State Legislatures, *Voting Outside the Polling Place*, at tbl. 11
 28 (2020), <https://perma.cc/SJ9E-CLPW>.

1 unable to retrieve their ballots themselves or to vote in person, allowing them to
 2 request a replacement vote-by-mail ballot. The program has particularly high uptake
 3 with senior living facilities, assisted living centers, residential care facilities, and
 4 behavioral health care facilities. If a facility requests to participate in the program, the
 5 County's Registrar of Voters allows voters to request a ballot to be mailed to them up
 6 until seven days before Election Day.¹¹ But given the proximity of these requests to
 7 Election Day, mail delays of even one or two days could mean that ballots are not sent
 8 to voters or received by the County's Registrar of Voters in time to be counted.

9 Uniformed and overseas voters are also acutely impacted. To receive a ballot,
 10 these voters must complete a request form, which is typically sent by Postal Service
 11 mail.¹² In turn, *amici* must mail, fax, or email the ballot to the military or overseas
 12 voter. Once complete, most of these voters must return their ballots by mail, now
 13 risking that their ballots will not be received by *amici* in time to be counted.¹³
 14 Moreover, some *amici* have strict time limits within which to mail military and
 15 overseas ballots, which increases this risk. In Los Angeles County, for example, the
 16 Registrar must mail these ballots between September 4 and September 19; as a result,
 17

18 ¹¹ See, e.g., Santa Clara County, Cal., *Emergency Ballot Delivery Program*, at 3, 7
 19 (2020), <https://perma.cc/P6RG-5CU2>. If the ballot is requested within six days of the
 20 election, the County will arrange for ballots to be hand-delivered to, or picked up by,
 21 the facility. But even then, the voters may be reliant on USPS to return their
 22 completed ballots.

23 ¹² See generally U.S. Dep't of Just., *Uniformed and Overseas Citizens Absentee*
 24 *Voting Act*, (Feb. 18, 2020), <https://perma.cc/SF3F-5XAE>.

25 ¹³ See, e.g., Cherokee County, Iowa, *Military/Overseas Voting*,
 26 <https://perma.cc/5K3U-ASBJ>. Further, in Santa Clara County, even where these voters
 27 had the option of returning their ballots by fax, 80% of military and overseas voters in
 28 the March 2020 election elected to return their ballots by mail.

1 delays in delivering or returning mailed ballots could result in disenfranchisement.

2 **2. USPS Changes Impede Voter Registration and List Maintenance.**

3 Efficient and reliable mail is critical for *amici* that directly administer elections.
 4 The mail is the primary method for voters to update their voter registration and for
 5 elections officials to confirm address changes and update their voter rolls, as required
 6 under federal and state law.¹⁴ For example, in Santa Clara County, in the last five
 7 months alone, almost 31,000 new voters registered to vote, more than 8,000 of whom
 8 completed their registrations by paper affidavit and returned them using Postal Service
 9 mail.

10 In addition, most residency confirmation required by federal and state law is
 11 conducted by sending out postcard mailers. When an elections official receives
 12 information indicating possible voter address changes, the official sends postcards by
 13 mail to the address at which the voter is registered.¹⁵ If the postcard is undeliverable,
 14 the voter will not receive a vote-by-mail ballot unless they contact the elections
 15 official—often by mail—to update or confirm their address. This process is critical to
 16 ensuring that voter registration rolls are up to date—*i.e.*, that active voters receive
 17 their voting materials and that these materials are not erroneously sent to voters who
 18 have moved or are deceased, thereby reducing the likelihood of voter fraud. In Santa
 19 Clara County, at least a few hundred postcards have been marked as undeliverable.
 20 But due to Postal Service delays, the County now may not receive those address
 21 corrections in time to send ballots to these voters and have them returned in time to be
 22 counted.

23

24 ¹⁴ See 52 U.S.C. § 20507; 10 Ill. Comp. Stat. 5/1A-25 (requiring Illinois to create and
 25 maintain a centralized statewide voter registration list); Tex. Elec. Code § 18.061
 26 (requiring Texas to implement and maintain a statewide computerized voter
 27 registration list).

28 ¹⁵ See, e.g., Cal. Elec. Code §§ 2225(b), (c).

1 **3. USPS Changes Impede Voter Outreach and Education Efforts.**

2 Voter education and outreach is another critical aspect of *amici*'s election
 3 administration and facilitation efforts. It is also core to the mission of many *amici*'s
 4 elections departments. In many jurisdictions, significant outreach beyond the basic
 5 requirements of the Help America Vote Act is statutorily required.¹⁶ Moreover, *amici*
 6 must mail out voter information guides and other voter education material to ensure
 7 that voters have essential information in advance of the election—including how to
 8 change mailing addresses to receive vote-by-mail ballots. This outreach and
 9 messaging may need to be augmented and retooled to address concerns about voting
 10 by mail, requiring *amici* to make additional expenditures. In Santa Clara County, for
 11 example, because of uncertainty caused by the USPS changes, the Registrar of Voters
 12 altered its outreach messaging to further emphasize that vote-by-mail ballots can be
 13 dropped off at official ballot drop boxes and at polling locations as an alternative to
 14 returning ballots through the mail.¹⁷ And in response to voter concerns about the
 15 Postal Service, the City of Madison plans to have poll workers available in 206 city
 16 parks on Saturday, September 26, and on Saturday, October 3, 2020. Voters may drop
 17

18 ¹⁶ 52 U.S.C. § 21004(a)(3) (requiring state programs for voter education); *see, e.g.*,
 19 Cal. Elec. Code § 4005(a)(10)(I)(i) (same); 10 Ill. Comp. Stat. 5/1A-17 (requiring
 20 state departments and public institutes of higher learning to make voter registration
 21 information available); *id.* 5/7-40(a) (regulating ballot boxes, which allow voters to
 22 vote via drop box instead of in-person or by mail); *id.* 5/2B-15 (requiring Illinois
 23 election authorities, in light of COVID-19, to automatically send vote by mail
 24 applications to any person who voted by mail or in person in a 2018, 2019, or 2020
 25 primary election, as well as to any person who registered to vote or changed their
 26 registration address between Illinois' 2020 primary election and July 31, 2020).

27 ¹⁷ Marin County has recommended that, in addition to these alternatives, voters return
 28 vote-by-mail ballots at least seven days before Election Day.

1 off their absentee ballot with a poll worker, who will also be available to serve as a
 2 witness, if needed. The City estimates that this initiative will cost around \$106,000.

3 **4. USPS Changes Impede Outreach to Cure Ballot Deficiencies.**

4 USPS delays and uncertainty also impede voter outreach by certain *amici* to
 5 cure ballot deficiencies, as permitted by state law. Nineteen states have a process for
 6 voters to correct errors on their mailed-in ballot, such as a missing signature or
 7 signature that does not match voter registration records. However, most of these states
 8 have extremely short timeframes for elections officials to notify voters of the error and
 9 for the voter to correct it, all of which is predominantly done by Postal Service mail.¹⁸
 10 For example, in California, when elections officials find a missing signature or
 11 mismatch between the signature on file and the signature on the ballot, they mail a
 12 statement to the voter explaining how the ballot error can be cured.¹⁹ The voter must
 13 send back the requisite information, arriving no later than two days before
 14 certification of the election, or return the form in-person by the deadline, for the ballot
 15 to be counted. Postal Service delays mean these voters may not have time to cure their
 16 ballots and have them counted, absent hand-delivering them during a pandemic.²⁰

17
 18¹⁸ Nat'l Conf. of State Legislatures, *supra* note 10.

19¹⁹ See Cal. Elec. Code § 3019 (requiring elections officials in California to provide
 20 notice to all voters with mismatching signatures on vote-by-mail ballots an
 21 opportunity to verify their signatures). In Santa Clara County, the County's Registrar
 22 of Voters received around 1,500 of these signature verification forms by USPS mail in
 23 the March 2020 primary. See also 10 Ill. Comp. Stat. 5/19-8(g-5) (requiring the
 24 election authority in Illinois to send notice by mail of the rejection of a vote-by-mail
 25 ballot and allowing up to fourteen days after the election for the voter to cure); Tex.
 26 Elec. Code § 87.0431(a), (b)(3) (requiring notice of signature mismatch, but no
 27 opportunity to cure).

28²⁰ This concern is heightened in California, where the state proactively extended

1 Moreover, in previous elections, older voters, especially voters with disabilities, may
 2 have had their ballots disproportionately rejected due to signature mismatches. These
 3 voters therefore may be more likely to need to use the signature cure process, and thus
 4 especially harmed by USPS delays.²¹

5 **B. USPS Changes Create Significant Administrative and Operational**
 6 **Burdens for *Amici* Administering Elections.**

7 The USPS changes have rattled the public's confidence in using the Postal
 8 Service for election-related services.²² As a result, more voters are likely to opt for in-
 9 person voting, despite the COVID-19 pandemic, or to seek out ballot boxes. Yet at the
 10 same time, far more voters are receiving ballots by mail than in any prior election. As
 11 a result, *amici* will need to augment their plans for in-person voting, mail-in voting,
 12
 13

14 statutory deadlines for receipt of ballots by mail, allowing them to be counted if
 15 postmarked on or before Election Day and received by seventeen days after Election
 16 Day. Cal. Elec. Code § 3020(b)(1), (d); *see also* 10 Ill. Comp. Stat. 5/19-8(b)-(c)
 17 (requiring that mail-in votes postmarked no later than Election Day to counted).
 18 However, the cure period was not also extended in Illinois, which means that voters
 19 have an even shorter period to verify their signature. *Compare* Cal. Elec. Code § 3019
 20 with Act of June 18, 2020, ch. 4, 2020 Cal. Legis. Serv. __ (West) (making no
 21 changes in period to cure signature mismatches); *compare* 10 Ill. Comp. Stat. 5/2B-
 22 20, with *id.* 5/20-8 (same).

23 ²¹ Lila Carpenter, *Signature Match Laws Disproportionately Impact Voters Already*
 24 *on the Margins*, ACLU (Nov. 2, 2018), <https://perma.cc/U7JG-4QUU>.

25 ²² *See, e.g.*, Jacob Pramuk, *Fewer Voters Say They're Voting by Mail amid Uproar*
 26 *over USPS Changes, CNBC/Change Research Polls Find*, CNBC (Aug. 26, 2020),
 27 <https://perma.cc/TCJ3-WBYG> (describing swing-state poll indicating significant
 28 drops in voters who plan to vote by mail).

1 ballot drop boxes, and other election services, imposing significant administrative and
 2 operational burdens only two months before the General Election.

3 ///

4 **1. Many Amici Must Seek to Expand In-Person Voting Options and**
 5 **Resources.**

6 Due to the unreliability of USPS mail, *amici* must now seek to increase in-
 7 person voting opportunities to the extent practicable. These changes must be
 8 implemented only two months before the General Election and in accordance with
 9 state and local pandemic-related public health orders and recommendations. Yet many
 10 polling locations—many of which are senior centers and living facilities—are now
 11 declining to serve in that capacity due to COVID-19 concerns.²³ At the same time,
 12 *amici* may be unable to increase poll-worker staff at existing polling locations while
 13 maintaining a six-foot distance between work stations, as recommended by the
 14 Centers for Disease Control and Prevention. Given these constraints, some
 15 jurisdictions are now making significant changes to increase voting hours and
 16 otherwise supplement capacity to ensure all voters can safely exercise their right to
 17 vote. For instance, after the Postal Service informed the state of Texas of potential
 18 delays, to account for the uncertainty of whether voters will vote in person or by mail,
 19 Harris County approved an additional \$17 million outlay to extend early voting hours
 20 to 10 p.m. on multiple nights, add one 24-hour voting period, and provide drive-
 21 through options, as well as to obtain new equipment to process an anticipated record
 22 number of ballots received by mail.²⁴ The City of St. Paul similarly plans to increase
 23

24²³ For example, as of the end of August 2020, five senior centers or living facilities in
 25 Santa Clara County have declined to serve as polling locations due to COVID-19-
 26 related concerns.

27²⁴ Zach Gespart, *Harris County OKs \$17M to Add Polls, Voting Hours and Drive-*
 28 *Thru Balloting For November Election*, Houston Chronicle (Aug. 25, 2020),

1 the number of in-person early voting locations in anticipation that uncertainty about
 2 the Postal Service may lead more voters to choose to vote in person.

3 However, for other local jurisdictions, increasing in-person voting capacity is
 4 not an option. For example, the Yurok Tribe, which is located in rural Del Norte and
 5 Humboldt counties in California, passed emergency legislation requiring the General
 6 Election to be conducted entirely by mail because of COVID-19 associated risks.²⁵ As
 7 a result, tribal voters are entirely dependent on the mail to vote. In an area where
 8 access to the Postal Service is already extremely limited,²⁶ these voters now have no
 9 choice but to be subject to USPS's delays, increasing the likelihood that their ballots
 10 will not arrive or be returned in time to be counted. Ultimately, due to uncertainty
 11 caused by the USPS changes, many *amici* will have to prepare for both scenarios:
 12 increased voting at polling locations, and increased use of mail-in ballots and ballot
 13 boxes—even though budgets are tight and time to prepare is short.

14 **2. Many Amici Will Need to Add Official Ballot Drop Boxes, More**
 15 **Frequently Empty Drop Boxes, and Increase Messaging Around**
 16 **Drop Box Availability.**

17 Particularly where it is not possible to increase polling locations, *amici*, where
 18 possible, will need to increase the number of official drop boxes, drop box pick-ups,
 19 and messaging about drop box availability. In Santa Clara County, because of the
 20 USPS changes, the Registrar of Voters will need to add three additional routes to pick
 21

22 <https://perma.cc/XYK4-XNDE>.

23 ²⁵ Emergency Yurok Tribe Election Ordinance §§ 4003, 4203, 4401, 4502 (Aug. 11,
 24 2020).

25 ²⁶ In some Yurok tribal areas, mail cannot be delivered to households; rather,
 26 members depend on access to transportation to a local Post Office to pick up and send
 27 mail. The local Post Office has limited business hours and depends on a postal
 28 processing site in Eureka, California, leading to further mail delivery delays.

1 up drop box ballots. The County will also need to place twenty-three additional boxes
 2 at locations that had high volume return in the March 2020 primary and increase its
 3 public messaging to urge greater drop box use. Similarly, the City of St. Paul is
 4 adding mail ballot drop-off locations to encourage voters to drop off ballots to ensure
 5 timely arrival. These *amici* must now seek to identify funds to provide these
 6 additional services at a time when local and tribal government budgets are facing
 7 enormous strains due to mounting COVID-related community needs that dwarf
 8 shrinking revenue.

9 Other *amici* are constrained from increasing drop box availability, putting
 10 additional pressure on *amici* to find other ways to expand voting opportunities. In
 11 Ohio, for example, the Secretary of State has issued a directive prohibiting any Board
 12 of Elections from using more than one drop box location per county.²⁷ That means
 13 that any resident of the City of Columbus, for example, can drop off their ballot at
 14 only *one* location—the Franklin County Board of Elections office—even though that
 15 location may be a long distance to travel, in some cases more than 25 miles roundtrip,
 16 for many residents of Columbus and broader Franklin County.²⁸ The same is true for
 17 the City of Cincinnati, where the only drop box is located outside of the City and is
 18

19 ²⁷ Ohio Sec'y of State, *The Use of Drop Boxes and Additional Instructions for*
 20 *Curbside Voting* (Aug. 12, 2020), <https://perma.cc/392P-MZGN> (“Boards of elections
 21 are prohibited from installing a drop box at any other location other than the board of
 22 elections.”).

23 ²⁸ In 2018, due to state restrictions, Franklin County only operated one early polling
 24 location. Almost half of the County’s residents who voted in-person before Election
 25 Day lived within five miles of the polling location; those that lived further away used
 26 it “sparingly.” Bill Bush, *Few Will Travel Far to Franklin County’s Single Early-*
 27 *Voting Site, Analysis Finds*, Columbus Dispatch (Nov. 11, 2018)
 28 <https://perma.cc/EG59-CW6A>.

1 hard to access by public transit. In Harris County—and all counties in Texas—drop
 2 boxes are not permitted, though voters may deposit their ballots at the voting clerk’s
 3 office. For these jurisdictions, even in the face of a pandemic, in-person voting will be
 4 the primary option for casting a vote due to the uncertainty caused by the USPS
 5 changes for voting by mail—putting even greater pressure on these jurisdictions to
 6 boost in-person voting capacity while adhering to public health orders and
 7 recommendations amid shrinking budgets.²⁹

8 **3. Amici Must Absorb Increased Mail and Other Costs.**

9 The USPS’s longstanding practice has been to treat all election mail as First
 10 Class mail, which means election mail receives priority and is typically delivered
 11 between two and five days after mailing.³⁰ Now, USPS has announced that election
 12 mail instead will be treated as standard mail, with delivery timeframes between three
 13 and ten days,³¹ and possibly more when mail volumes are unusually high such as
 14 during the winter holidays. As a result, *amici* may need to pay approximately 35 cents
 15 more per piece of election mail to ensure it is treated as First Class mail³²—a
 16 significant cost and logistical change with little time to locate funds. The City of
 17

18 ²⁹ See Tex. Elec. Code § 86.006. Harris County has piloted allowing these ballot drop
 19 boxes at eleven of the clerk’s office’s locations, making ballot delivery more
 20 accessible. Whether these ballot drops can occur during an extended early voting
 21 period is currently being litigated. See Bethany Blankley, *Candidates, Others Sue
 22 Secretary of State over Election Law Violations*, Ctr. Square (Aug. 21, 2020),
 23 <https://perma.cc/T42Z-LE2N>.

24 ³⁰ See U.S. Postal Serv., *State and Local Election Mail – User’s Guide*, Pub. No. 632
 25 (Jan. 2020), <https://perma.cc/TGE5-2NW5>.

26 ³¹ *Id.*

27 ³² Erin Spaht, *VERIFY: No, the Post Office Did Not Triple the Cost States Pay to Mail
 28 Election Ballots*, WUSA (Aug. 13, 2020), <https://perma.cc/Y2K7-6Z3C>.

1 Denver, for example, has had to divert additional resources to cover over \$130,000 in
 2 First Class Mail fees for its electorate. Other costs include a likely uptick in counter
 3 services required to address voting questions at various Registrars of Voters and
 4 Boards of Election offices and otherwise deal with the upheaval caused by the USPS
 5 changes. Marin County has already noted an increased number of concerned calls to
 6 its Registrar of Voters about USPS changes.

7 Taken together, these changes undermine the reliability of election-related
 8 mail—and *amici*’s election administration plans—on the eve of a Presidential General
 9 Election that *amici* must administer and facilitate during the worst pandemic in a
 10 century. Moreover, these changes come at a time when, as detailed below, USPS
 11 delays will impose significant non-election related costs on *amici*.

12 **II. USPS CHANGES UNDERMINE OTHER CORE LOCAL AND TRIBAL
 13 GOVERNMENT FUNCTIONS.**

14 Separate and apart from the harms to election administration, the USPS changes
 15 will hamper other core local and tribal government functions. Indeed, USPS delays
 16 will further stress local government services at a time when they already face
 17 unprecedented challenges due to COVID-19. These impacts include delays in
 18 payments, enforcement actions, and critical health care services.

19 **A. USPS Delays Interfere with Timely Payments to and from *Amici* and
 20 Increase Administrative Burdens.**

21 USPS delays will impede revenue streams that fund essential services for
 22 residents. *Amici* collect millions to billions of dollars in parking tickets, tax payments,
 23 and user fees, which support police and fire services, public schools, libraries, and
 24 park districts, among other services. Much of this revenue flows through the postal
 25 system—and is time-sensitive. Year-to-date, for example, the City of Chicago’s
 26 Department of Finance has received over \$18 million in mailed parking tickets, red
 27 light camera violations, and speed camera violations; over \$233 million via mailed tax

1 payments; and \$422 million in mailed payments related to its Aviation Department.³³
 2 And in 2019, Chicago received over \$349 million via 403,813 mailed payments for its
 3 Utility Billing and Customer Services, which include water, sewer, and garbage fees
 4 and related taxes.

5 Mail delays thus present a two-fold problem for local revenue streams. First,
 6 given that cities and counties collect up to billions of dollars through mail-in
 7 payments, even small delays can result in the loss of millions of dollars of earned
 8 interest income on savings or investments. These losses, in turn, directly impact
 9 *amici*'s bottom lines and budgets, which already are stretched thin during the
 10 pandemic and economic downturn. Second, mail delays create confusion for payees
 11 and additional operational burdens for local government employees. In Chicago, for
 12 example, an automated system electronically imposes late fees on parking ticket fines
 13 that are not paid within the allotted time. If a resident's otherwise timely payment gets
 14 delayed or lost in the mail, Chicago must then track the original payment, manually
 15 remove the late fee, and communicate with the payee regarding the true amount owed.
 16 Given the volume of parking tickets processed daily, particularly in larger cities, these
 17 extra administrative burdens can add up to significant manpower and notice costs at a
 18 time when localities already are facing significant budget and staffing cuts.³⁴

19
 20

 21³³ These payments include, for example, payments for Landing Fees, Terminal Area
 22 Use Charges, Rents, Concessions, and other Passenger Facility Charges and Customer
 23 Facility Charges.

24³⁴ See, e.g., Mark Munro, *As COVID-19 Resurges, So Does the Threat to Local*
 25 *Budgets*, Brookings Inst. (June 2020), <https://perma.cc/T9GC-SHZP> (reporting that in
 26 June 2020, states and localities across the country already had laid off 1.5 million
 27 government workers as a result of COVID-19 budget cuts); see also Tony Romm,
 28 *Over 700 Cash-strapped Cities Halt Plans to Repair Roads, Water Systems, or Make*
Other Key Investments, Wash. Post (June 23, 2020), <https://perma.cc/XS42-7BF5>.

1 Relatedly, USPS delays pose a threat to residents who rely on the mail for
2 certain local government payments. In Cincinnati, for example, many residents
3 receive retirement service and pension payments from the City through the mail. A
4 mail delay of just a few days—at a time when 24% of Ohioans either missed their
5 most recent housing payment or are not confident that they will be able to make their
6 next one³⁵—can make the difference between a missed or late payment and related
7 fees. In the Yurok Tribe, fishermen confronted with depleted salmon stocks rely upon
8 the tribal government to disburse disaster relief payments, sent through the mail, to
9 make ends meet. Delays could be devastating for these fishermen. As a result of mail
10 delays, the Yurok Tribe’s Department of Social Services already has had to scramble
11 to ensure that Temporary Assistance for Needy Families funds for housing, childcare,
12 and other basic needs reach residents on time. The Department has limited options to
13 respond to mail delays. It has limited staff in order to deliver funds in person; the lack
14 of a bank on the reservation from which to withdraw funds also limits the utility of
15 switching to a new system, where funds could be transferred electronically. Similarly,
16 the City of Chicago’s Department of Family and Support Services operates a Rental
17 Assistance Program to help those who may face homelessness due to COVID-19.
18 Within the past four months, Chicago received over 500 applications for this program
19 through the mail. Even with a significant increase in funding for the program in
20 response to the pandemic, the Department receives twice the number of applications
21 than it can fund in a single month. Because the program has a finite budget that is
22 inadequate to address local demand, and because applications often require back-and-
23 forth to ensure all requirements have been met, mail delays could cause applicants to
24 miss out on this program, or to not apply to other assistance programs for which they
25

26 ³⁵ Samuel Stebbins & Grant Suneson, *Amid Coronavirus Pandemic, Missed Rent and*
27 *Mortgage Payments Are Piling Up In Nearly Every State*, USA Today (July 2020),
28 <https://perma.cc/DVA4-LQ7A>.

1 would be eligible if their rental assistance applications were denied. As a result, more
 2 Chicago residents could be at risk of becoming homeless.

3 **B. USPS Delays Harm *Amici*'s Enforcement Efforts.**

4 In addition to revenue collection, the USPS changes threaten to delay and
 5 undermine local enforcement efforts. Specifically, many local governments use the
 6 mail system to deliver code violation and fine notices. Timely delivery of these
 7 notices is thus crucial to correcting infractions as soon as possible and thereby
 8 protecting residents' safety and well-being.

9 In Cincinnati, for example, the City relies on the mail system to enforce
 10 building standards and prevent mass foreclosures. Indeed, the Cincinnati Department
 11 of Buildings and Investigations—responsible for maintaining the health, safety, and
 12 welfare of Cincinnati residents in connection with residential and commercial
 13 buildings³⁶—spends \$41,000 on postage costs alone each year. Cincinnati uses this
 14 postage to send out critical notices concerning building demolitions and repairs that
 15 violate city code and face administrative proceedings.³⁷ A delay in these notices may,
 16 as a result, perpetuate or create dangerous conditions for residents. Moreover,
 17 Cincinnati requires that within ten business days of filing a foreclosure action on
 18 residential property, banks register—through the mail—the vacant or foreclosed
 19 property with the city and maintain it until it is sold or reoccupied.³⁸ Accurate and
 20 timely registrations are critical to Cincinnati's efforts to track and combat the
 21 proliferation of abandoned properties and neighborhood blight, particularly in the
 22 present economic downturn.³⁹

23
 24
 25³⁶ Cincinnati, Ohio, Mun. Code § 1101-63.

26³⁷ *Id.* §§ 1101-57, 1101-61, 1101-81.

27³⁸ *Id.* § 1123-05.

28³⁹ *See supra*, note 34.

1 Local code enforcement extends beyond building violations and, in fact,
 2 touches almost every aspect of residents' everyday lives. In an average year, for
 3 example, the City of Chicago's Department of Streets and Sanitation writes 40,000 to
 4 50,000 tickets for violations, including overgrown weeds, overflowing garbage, and
 5 rat harborage—all of which are sent via USPS mail. Similarly, the Yurok Tribe relies
 6 on the mail to send violation notices and to abate environmental violations.⁴⁰
 7 Accordingly, even a few days' delay in mail can create and exacerbate unsafe and
 8 unsanitary living conditions.

9 More generally, *amici* rely upon the mail for basic registration and
 10 authorization functions. Chicago's Department of Business Affairs and Consumer
 11 Protection, for example, depends on the mail to send out business license applications,
 12 certificates, and account documents, including new licenses, cancellation forms, and
 13 license payments. Delays in this official correspondence can create significant
 14 confusion and backlogs in the licensing process, thus adding to the City's
 15 administrative burdens and harming businesses forced to delay their operations while
 16 waiting on documents. And for localities, such as Denver, that operate within "first in
 17 time" real estate recording states, delays in mail can adversely impact residents'
 18 commercial and residential property rights, including delays in closings and
 19 foreclosure redemptions.

20 **C. USPS Delays Undermine Critical Local Health Care Services.**

21 USPS delays present a particularly acute problem for locally administered
 22 health care services, which many *amici* provide to millions of residents. Many of these
 23 local health care systems use the mail system to provide aspects of this care.
 24
 25

26 ⁴⁰ Yurok Tribe, Tribal Code §§ 21.20.080(d)(1)A (water pollution enforcement),
 27 21.25.150(b) (water quality control enforcement and penalties procedure),
 28 21.05.140(c)(1)(A) (air quality enforcement process).

1 Cook County, Illinois, for example, operates one of the largest hospital systems
 2 in the nation. In this role, Cook County Health's mail order pharmacy fulfills more
 3 than 20,000 prescriptions each month and relies on USPS to deliver prescriptions to
 4 patients.⁴¹ In July 2020, 23% of those prescriptions—more than 5,000 prescriptions—
 5 were delayed.⁴² In comparison, less than 1% of prescriptions faced delays in March of
 6 2020.⁴³ And already-vulnerable populations are disproportionately impacted by these
 7 delays. In certain zip codes within the Chicago area's South Side neighborhoods, for
 8 example, as many as 50% of Cook County Health's mail order prescriptions faced
 9 mail delays in July.⁴⁴ Similarly, members of the Yurok Tribe—many of whom already
 10 face severely limited mail conditions—depend on mail order prescriptions delivered
 11 through the United Indian Health Services.⁴⁵ Moreover, the Los Angeles County
 12 Department of Health Services ("DHS") has seen a marked increase in patients
 13 receiving their prescriptions by mail during the COVID-19 pandemic, jumping from
 14 about 15-16% prior to the pandemic to over 70-72% of patients during it. However,
 15
 16

17 ⁴¹ Cook County Government, *Cook County Health Patients Experience Major Delays*
 18 *in Mail Deliveries for Daily Medical Prescriptions* (Aug. 24, 2020),
 19 <https://perma.cc/NBH3-HH43>.

20 ⁴² *Id.*

21 ⁴³ *Id.*

22 ⁴⁴ *Id.*

23 ⁴⁵ The Yurok Tribe is one of nine tribes that joined a consortium to operate the United
 24 Indian Health Services' network of clinics. United Indian Health Servs., *Consortium*
 25 *Tribes*, <https://perma.cc/KT53-35ZS>. During the pandemic, the network has
 26 recommended that patients receive their prescriptions by mail to avoid in-person
 27 contact. United Indian Health Servs., *UIHS COVID-19 Response*, Facebook (Apr. 2,
 28 2020), <https://perma.cc/C3SM-GBW8>.

1 DHS reports that since the USPS policy changes, delivery times for prescriptions have
 2 shifted from three to five days to as long as three weeks.

3 These medication delays have life-threatening consequences, particularly when
 4 in-person options pose significant health risks during the pandemic. As the Chief
 5 Medical Officer at Cook County Health has explained, “[i]n many cases, these
 6 [delayed prescriptions] are life-saving medications that treat diabetes, hypertension
 7 and other chronic illnesses. Without these medications, patients are at risk for
 8 complications that could lead to emergency room visits and hospitalizations at a time
 9 when we are asking people to stay home.”⁴⁶ Indeed, the Postal Service’s cost-cutting
 10 measures will exacerbate the spread of COVID-19 in more ways than one: local
 11 government health care providers not only rely upon mail-prescriptions to encourage
 12 patients to stay home, but also use the Postal Service for infectious disease contact
 13 tracing and quarantine notices for individuals without reliable internet or phone. A
 14 postal delay of just one day could, as a result, lead to innumerable infections if an
 15 unknowingly infected person goes to work or school while waiting for results,
 16 undermining efforts to control an outbreak.

17 Amici’s mail-related health care services extend beyond prescription programs
 18 and the mailing of COVID-19 notices and test results. The State of Ohio, for example,
 19 has the fourth highest rate of opioid-involved overdose deaths in the country,⁴⁷ and
 20 Columbus and its surrounding suburbs have the highest number of overdose deaths—
 21 543 in 2019—in the state.⁴⁸ To combat this crisis, Columbus sends free naloxone
 22
 23

24 ⁴⁶ Cook County Government, *supra* 41.

25 ⁴⁷ Nat’l Inst. of Health, *National Institute on Drug Abuse: Opioid Summaries by State*
 26 (2018), <https://perma.cc/EV5W-32WA>.

27 ⁴⁸ Catherine Candisky, *Ohio Drug Overdose Deaths Back on Rise*, Columbus
 28 Dispatch (July 21, 2020), <https://perma.cc/BP65-LQCU>.

1 kits—used to prevent overdoses—through the mail to clinic providers and others.⁴⁹ A
 2 delay in receiving these kits could directly result in preventable deaths. Relatedly,
 3 through the mail, the City of Cincinnati provides testing for sexually-transmitted
 4 diseases and screening for cancer and other chronic illnesses, such as diabetes.⁵⁰ And
 5 because testing results are confidential, the City mails notices to vulnerable patients,
 6 including elderly or unsheltered community members, to request that they follow up
 7 with the Department of Health via phone or in person. In these instances, mail delays
 8 could worsen health outcomes not only for the recipients, but also for those with
 9 whom they may come into contact.

10 **III. A NATIONWIDE INJUNCTION IS REQUIRED TO REDRESS THE
 11 HARMS CAUSED BY THE USPS CHANGES.**

12 The significant harms that *amici* and the plaintiff states and jurisdictions are
 13 experiencing due to the USPS changes are immediate and irreparable—and they will
 14 persist without nationwide relief.⁵¹

15 If only some states are granted relief, voters receiving ballots outside of those
 16 select states will continue to be adversely impacted by the USPS changes. For
 17 example, for overseas and military voters, and other voters who receive and mail their
 18 ballots outside of the jurisdictions that are granted relief, such relief will be
 19 incomplete.⁵² This is true across jurisdictions. For example, Santa Clara County has
 20

21 ⁴⁹ Columbus, Ohio, *Access to Naloxone*, <https://perma.cc/9ZZ3-CVTU>.

22 ⁵⁰ U.S. Dep’t of Health & Human Servs., *Cincinnati City Health Department: Northside Health Center*, <https://perma.cc/A62G-BSEX>.

23 ⁵¹ *Trump v. Int’l Refugee Assistance Project*, 137 S. Ct. 2080, 2087 (2017) (per
 24 curiam) (“Crafting a preliminary injunction is an exercise of discretion and judgment,
 25 often dependent as much on the equities of a given case as the substance of the legal
 26 issues it presents.”).

27 ⁵² See *Pennsylvania v. Trump*, 351 F. Supp. 3d 791, 830-35 (E.D. Pa.), *aff’d sub nom.*

1 nearly 7,500 military and overseas voters and anticipates mailing more than an
 2 additional 11,000 ballots to voters who live in the County but requested that their
 3 ballots be mailed to an out-of-state address. The City of Madison has nearly 1,000
 4 military and overseas voters and anticipates more than 2,500 total absentee ballots will
 5 be mailed outside of the county. Marin County has nearly 3,000 military and overseas
 6 voters, and the Yurok Tribe has over 1,300 registered voters outside of its service area
 7 that must vote by mail. Piecemeal relief will cause further confusion for voters and
 8 *amici* seeking to administer and facilitate elections, with little time to engage in
 9 outreach to clarify which voters will still be affected by USPS mail delays. Moreover,
 10 these mail delays cannot be redressed or otherwise mitigated through other voting
 11 avenues, as out-of-jurisdiction voters do not have the option of depositing a ballot in a
 12 local drop box or voting in person. Similarly, many local government operations
 13 conducted through the mail are not confined to geographical borders. As explained
 14 above, some of *amici*'s infectious disease contact tracing, which can save lives and
 15 limit the spread of COVID-19, relies upon mailing test results and quarantine notices
 16 to persons connected to local contacts regardless of the other person's location.

17 As the Postal Service letters to nearly all states reveal, the USPS changes are
 18 nationwide in scope, and so, too, must be the remedy.

19 ///

20 ///

21

22 *Pennsylvania v. President United States*, 930 F.3d 543 (3d Cir. 2019), as amended
 23 (July 18, 2019), *cert. granted sub nom. Little Sisters of the Poor Saints Peter & Paul*
 24 *Home v. Pennsylvania*, 140 S. Ct. 918, (2020), and *cert. granted sub nom. Trump v.*
 25 *Pennsylvania*, 140 S. Ct. 918, (2020), and *rev'd and remanded sub nom. Little Sisters*
 26 *of the Poor Saints Peter & Paul Home v. Pennsylvania*, 140 S. Ct. 2367 (2020)
 27 (exercising judgment and discretion in crafting a remedy that provides "complete
 28 relief to the plaintiffs").

1
2 **CONCLUSION**
3

4 For the foregoing reasons, *amici* urge the Court to grant Plaintiffs' motion for
5 preliminary injunction.

6 Respectfully submitted,

7
8 PETER S. HOLMES
9 CITY ATTORNEY

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/s/ Ghazal Sharifi
By: Ghazal Sharifi (WSBA #47750)
Assistant City Attorney
Seattle City Attorney's Office
701 Fifth Avenue, Suite 2050
Seattle, WA 98104-7095
Phone: 206-684-8217
ghazal.sharifi@seattle.gov

ZACK KLEIN
CITY ATTORNEY

Zach Klein, City Attorney
Richard N. Coglianese, City Solicitor
General
77 South Front Street, 4th Floor
Columbus, Ohio 43215

Jonathan B. Miller, Legal Director
LiJia Gong, Counsel
Sophia TonNu, Legal Fellow
Victoria Stilwell, Staff Attorney
PUBLIC RIGHTS PROJECT
4096 Piedmont Avenue #149
Oakland, California 94611

*Attorneys for the City of Columbus,
Ohio*

Dated: September 11, 2020

JAMES R. WILLIAMS
COUNTY COUNSEL

James R. Williams, County Counsel
Greta S. Hansen, Chief Assistant County
Counsel
Tony LoPresti, Assistant County Counsel
Laura S. Trice, Lead Deputy County Counsel
Julia B. Spiegel, Deputy County Counsel
Mary E. Hanna-Weir, Deputy County Counsel
70 West Hedding Street, East Wing, Ninth
Floor
San José, California 95110-1770
Tel. (408) 497-5198
julia.spiegel@cco.sccgov.org

*Attorneys for the County of Santa Clara,
California*

Jessica M. Scheller
Chief; Advice, Business & Complex Litigation
Division
Lauren E. Miller
Special Assistant State's Attorney
Civil Actions Bureau - Affirmative & Impact
Litigation
Cook County State's Attorney's Office
500 Richard J. Daley Center
Chicago, IL 60602

Attorneys for Cook County, Illinois

ADDITIONAL COUNSEL

YIBIN SHEN
City Attorney
2263 Santa Clara Avenue, Room #280
Alameda, CA 94501
*Attorney for the City of Alameda,
California*

NANCY E. GLOWA
City Solicitor
City of Cambridge
795 Massachusetts Avenue
Cambridge, MA 02139
*Attorney for the City of Cambridge,
Massachusetts*

NINA HICKSON
City Attorney
55 Trinity Avenue, Suite 5000
Atlanta, GA 30303
*Attorney for the City of Atlanta,
Georgia*

NICK HERMAN
General Counsel
1526 E. Franklin St., Suite 200
P.O. Box 2388
Chapel Hill, NC 27514
*Attorney for the Town of Carrboro,
North Carolina*

ANNE L. MORGAN
City Attorney
P.O. Box 1546
Austin, TX 78701-1546
Attorney for the City of Austin, Texas

MARK A. FLESSNER
Corporation Counsel
30 N. LaSalle Street, Suite 800
Chicago, IL 60602
*Attorney for the City of Chicago,
Illinois*

FARIMAH FAIZ BROWN
City Attorney
2180 Milvia Street, 4th Floor
Berkeley, CA 94704
*Attorney for the City of Berkeley,
California*

ANDREW W. GARTH
Interim City Solicitor
801 Plum Street, Room 214
Cincinnati, Ohio 45202
*Attorney for the City of Cincinnati,
Ohio*

EUGENE L. O'FLAHERTY
Corporation Counsel
City Hall, Room 615
Boston MA, 02201
*Attorney for the City of Boston,
Massachusetts*

BARBARA J. DOSECK
City Attorney
101 W. Third Street
P.O. Box 22
Dayton, OH 45401
Attorney for the City of Dayton, Ohio

1 KRISTIN M. BRONSON
2 City Attorney
3 1437 Bannock Street,
4 Room 353
5 Denver, CO 80202
6 *Attorney for the City and
County of Denver,
Colorado on behalf of the County Clerk
and Recorder*

7
8 LAWRENCE GARCIA
9 ELI SAVIT
10 Corporation Counsel
11 2 Woodward, Suite 500
12 Detroit, MI 48226
13 Attorneys for the City of
Detroit, Michigan

14
15 RAFAEL E. ALVARADO JR.
16 City Attorney
17 2415 University Ave.
18 East Palo Alto, CA 94303
19 *Attorney for the City of
East Palo Alto, California*

20
21 ANGELA WHEELER
22 City Attorney
23 1101 S. Saginaw Street
24 Flint, MI 48502
25 *Attorney for the City of Flint, Michigan*

26
27 RODNEY POL, JR.
28 City Attorney
29 401 Broadway, Suite 101
30 Gary, IN 46402
31 *Attorney for the City of Gary, Indiana*

VINCE RYAN
Harris County Attorney
1019 Congress St., 15th Floor
Houston, Texas 77002
Attorney for Harris County, Texas

RONALD C. LEWIS
City Attorney
900 Bagby, 4th Floor
Houston, TX 77002
Attorney for the City of Houston, Texas

MARY C. WICKHAM
County Counsel
648 Kenneth Hahn Hall of
Administration
500 West Temple Street
Los Angeles, CA 90012
*Attorney for the County of
Los Angeles, California*

MICHAEL N. FEUER
City Attorney
200 North Main Street, 8th Floor
Los Angeles, CA 90012
*Attorney for the City of
Los Angeles, California*

MICHAEL HAAS
City Attorney
210 Martin Luther King Jr. Blvd.,
Room 401
Madison, WI 53703
*Attorney for the City of Madison,
Wisconsin*

BRIAN E. WASHINGTON
County Counsel
3501 Civic Center Drive, Suite 275
San Rafael, CA 94903
Attorney for Marin County, California

1 LESLIE J. GIRARD
2 County Counsel
3 168 West Alisal Street, 3rd Floor
4 Salinas, CA 93901
5 *Counsel for the County of Monterey,
6 California*

6 BARBARA J. PARKER
7 City Attorney
8 One Frank Ogawa Plaza
9 Sixth Floor
10 Oakland, CA 94612
11 *Attorney for the City of Oakland,
12 California*

13 MARCEL S. PRATT
14 Philadelphia City Solicitor
15 1515 Arch Street, 17th Floor
16 Philadelphia, PA 19102
17 *Attorney for the City of
18 Philadelphia, Pennsylvania*

19 KATE GALLEGOS
20 Mayor
21 200 W. Washington Street
22 Suite 1100
23 Phoenix, AZ 85003-1611
24 *Mayor of the City of Phoenix, Arizona*

25 YVONNE S. HILTON
26 City Solicitor
27 City County Building
28 414 Grant Street
29 Pittsburgh, PA 15219
30 *Attorney for the City of Pittsburgh,
31 Pennsylvania*

32 TRACY REEVE
33 City Attorney
34 1221 SW Fourth Avenue, Room 430
35 Portland, OR 97204
36 *Attorney for the City of Portland,
37 Oregon*

38 JEFFREY DANA
39 City Solicitor
40 444 Westminster Street,
41 Suite 220
42 Providence, RI 02903
43 *Attorney for the City of Providence,
44 Rhode Island*

45 SUSANA ALCALA WOOD
46 City Attorney
47 915 I Street, Fourth Floor
48 Sacramento, CA, 95814
49 *Attorney for the City of Sacramento,
50 California*

51 LYNDSEY M. OLSON
52 City Attorney
53 400 City Hall and Courthouse
54 15 West Kellogg Boulevard
55 Saint Paul, MN 55102
56 *Attorney for the City of Saint Paul,
57 Minnesota*

58 ANTHONY P. CONDOTTI
59 City Attorney
60 Atchinson, Barisone & Condotti
61 P.O. Box 481
62 Santa Cruz, CA 95061
63 *Attorney for the City of Santa Cruz,
64 California*

1 GEORGE S. CARDONA
2 Interim City Attorney
3 1685 Main Street, Third Floor
4 Santa Monica, CA 90401
5 *Counsel for the City of Santa Monica,
California*

6 MICHAEL JENKINS
7 City Attorney
8 Best Best & Krieger, LLP
9 1230 Rosecrans Avenue, Ste 110
10 Manhattan Beach, CA 90266
11 *Attorney for the City of
West Hollywood, California*

12 FRANCIS X. WRIGHT, JR.
13 City Solicitor
14 93 Highland Avenue
15 Somerville, MA 02143
16 *Attorney for the City of
Somerville, Massachusetts*

17 MAGGIE POFFENBARGER
18 Associate General Counsel
19 190 Klamath Blvd.
20 Klamath, CA 95548
21 *Attorney for the Yurok Tribe*

22 MICHAEL RANKIN
23 City Attorney
24 P.O. Box 27210
25 Tucson, AZ 85726
26 *Attorney for the City of Tucson,
Arizona*

27
28